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Attn: Talia Baker, CPARB/PRC Administrative Staff

Subject: CPARB Chair Letter of Interest

I am submitting this letter as notice of my intent to stand as a candidate for chair of the Capital Projects Advisory Review Board (CPARB).

CPARB was created in 2007 by the Legislature to advise it on matters of public works. On CPARB all voices are heard. We also expect CPARB to be the source of technical knowledge and leadership to ensure that all capital projects have a better chance of success.

I bring decades of experience in public works — from procurement to construction and close out. I am passionate about inclusion, social equity, workforce development, quality and sustainability in public works projects. I am a founding member of the Conference of Minority Transportation Officials (COMTO) whose mission is to ensure a level playing field and maximum participation in the industry for minority individuals, veterans, people with disabilities and certified MWDBE businesses.

Under my leadership, Federal Way Link Extension has adopted requirements management to manage change, minimize risk and accomplish project requirements and achieve quality outcomes, for the benefit of all project stakeholders and Sound Transit customers.

Recently, the Institute for Sustainable Infrastructure (ISI) awarded Sound Transit's Federal Way Link Extension an Envision Platinum Award for sustainable infrastructure for going above and beyond to deliver improvements to the social, economic and environmental conditions of its community.

Our society today faces issues around the legacy of centuries of discrimination and inequity. These issues must inform nuanced, measured and collaborative solutions to create a better future for all. As a woman of color who has achieved positions of increasing responsibility despite challenges in a male-dominated industry, I understand what it takes to provide an equal playing field for all to succeed.

As past chair of the Project Review Committee (PRC) and current co-chair of the CPARB WSDOT Project Review Committee, I have demonstrated the ability to facilitate collaborative and civil discourse around sensitive subjects while making progress toward resolution.

The decision to stand as candidate for chair was not taken lightly. While I have primary responsibilities at Sound Transit, I have the full support of Sound Transit leadership and the agency if elected as chair. I believe that as the framework for public works procurement is improved, we can all succeed, and for this reason I am running.