

State of Washington  
Capital Projects Advisory Review Board (CPARB)  
Project Review Committee (PRC)

**APPLICATION FOR RECERTIFICATION OF PUBLIC BODY**  
**RCW 39.10 Alternative Public Works Contracting- GCCM and/or DB**

The CPARB PRC will consider recertification applications based upon agency's experience, capability, and success in undertaking Alternative Public Works Contracting utilizing the General Contractor/Construction Manager (GCCM) and/or Design-Build (DB) project delivery process. **Incomplete applications may delay action on your application.**

**1. Identification of Applicant**

- (a) Legal name of Public Body (your organization): Port of Seattle
- (b) Address: 2711 Alaskan Way, Seattle, WA 98121
- (c) Contact Person Name and Title: Janice Zahn, Assistant Director of Engineering - Construction
- (d) Phone number: 206-787-3798 Fax:      E-mail: zahn.j@portseattle.org
- (e) Effective Date of current Certification: 1/23/2014 (expires 2017) [GCCM]  
1/23/2014 (expires 2017) [DB]
- (f) This Re-Application is for       GCCM X   DB X  
[Check one or both as applicable]

**2. Experience and Qualifications for Determining Whether Projects Are Appropriate for GCCM and/or DB under Alternative Contracting Procedure(s) in RCW 39.10 (RCW 39.10.270 (3)(a)) Limit response to two pages or less.**

If there have been any changes to your agency's processes addressing items (a) and (b) below, please submit the revised process chart or list.

- (a) The steps your organization takes to determine that use of GCCM and/or DB is appropriate for a proposed project; and
- (b) The steps your organization takes in approving this determination.

Include and describe any such process *changes* since your original certification (and reasoning for same) to your determination process based upon your experience to date in utilizing the delivery method(s)

The Port of Seattle process of determining when the use of GCCM or DB is appropriate for specific project remains unchanged since our original certification in 2014. We utilize our Acquisition Planning process at the beginning of a project to evaluate if an alternative project delivery method is appropriate. The Project Team provides the recommendation to the Leadership Team for their concurrence and subsequently to the Port of Seattle Commission for their approval.

**3. Project Delivery Knowledge and Experience (RCW 39.10.270 (3)(b)(i))**

*Limit response to four pages or less.*

Please describe your organization's experience in delivering projects under Alternative Public Works in the past three years and summarize how these projects met the statutes in RCW 39.10.

- (a) Include the status of each **alternative delivery** project [planned, underway, or complete, dates, and projected/determined construction cost].

**DESCRIBE any LITIGATION AND SIGNIFICANT DISPUTES ON any Alternative Delivery Project since PREVIOUS certification.**

The Port of Seattle evaluates each construction project for the most appropriate project delivery method. Within the past three years, one GCCM project has been completed. Three alternative delivery projects are currently underway. See table below for the summary of how these projects met the statutes of RCW 39.10 and the other requested information.

Project Name	Project Delivery Type	Status	Projected/ Determined Construction Cost	Litigation or Significant Disputes	How project meet statutes of RCW 39.10
Concourse D Hardstand Project	D-B	Underway – in procurement phase	\$25 M	None	Construction at 24/7 operating airport where D-B approach is critical to design, means and methods, ways to reduce project delivery time.
International Arrivals Facility	Progressive D-B	Underway – in design with enabling construction work ready to start	\$550 M	None	Construction at 24/7 operating airport where D-B approach is critical to design, means and methods, ways to reduce project delivery time.
North Satellite Expansion Program	GC/CM with MC & EC/CM	Underway – in preconstruction with early work construction	\$354 M	None	Construction at 24/7 operating airport requires complex scheduling, phasing and coordination and preconstruction with expertise from GCCM is key.
Consolidated Rental Car Facility	GC/CM	Completed in 2014	\$245 M	Two significant disputes - one on electrical scope of work and one related to schedule delay impact costs. Settled during alternative dispute resolution.	Construction within an extremely tight project site with many, many stakeholders that required a high level of coordination. Preconstruction with expertise from GCCM was a key to the project success.

4. **Personnel with Construction Experience Using the Alternative Contracting Procedure(s)**  
*[RCW 39.10.270 (3)(b)(ii)]*

Please provide an updated matrix/chart showing changes in your agency's personnel with management and construction experience using the alternative contracting procedure(s) since **PREVIOUS** certification. Provide a current organizational chart and highlight changes since **PREVIOUS** certification.

See Attachment 1 and 2 for the updated matrix of agency personnel and current organization chart with highlighted changes.

5. **Resolution of Audit Findings on Previous Public Works Projects (RCW 39.10.270 (3)(c).)** *(Limit Response to one page or less).*

If your organization had audit findings on any public works project since the **PREVIOUS** certification application, please specify the project, briefly state those findings, and describe how your organization is resolving them.

There have been no audit findings. In addition, the Port has a robust internal audit program and the Internal Audit Department reports directly to the Port CEO.

6. **Project Data Collection**

Please provide a matrix listing of all projects with a total value of greater than \$5 million with a design agreement or design-build agreement in place **as of July 1, 2005**. This list shall also include projects within the public body's capital plan **projected** for the next three (3) years.

- Project Title
- Agency's Project Number
- Project Value
- Delivery Method [DBB, DB, or GCCM- either actual or as-planned]
- Whether or not project data has been entered into the CPARB Data Collection System? *(RCW 39.10.,320 and .350)* [Yes or No; if No, why not?]
- Is the project complete [Yes or No]

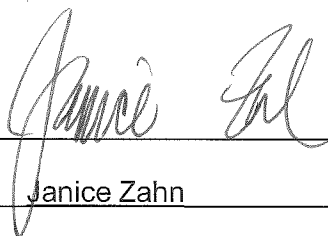
See attachment 3 for matrix of projects.

**Signature of Authorized Representative**

In submitting this application, you, as the authorized representative of your organization, understand that the PRC may request additional information about your organization, its construction history, and the experience and qualifications of its construction management personnel in order to adequately evaluate recertification under RCW 39.10. You agree to submit such information in a timely manner and understand that failure to do so shall render your application incomplete.

*Should the PRC approve your request for recertification you agree to continue to provide data on such projects in accordance with RCW 39.10 data collection criteria covering the complete history of each of these construction projects. You understand that this information is being used in a study by the State to evaluate the effectiveness of the alternative contracting procedure(s). Additionally, you understand that should this recertification be approved it is only valid for one additional three year period beyond your current certification expiration and that re-certification must be applied for under RCW 39.10*

Signed By: \_\_\_\_\_



Name (please print) Janice Zahn

Title: Assistant Director of Engineering – Construction

Date: September 1, 2016

Attachment 1  
Personnel with Construction Experience Using Various Contracting Procedures

Name and Title	Summary of Experience	Project Name	Project Size	Project Delivery Type	Role during Project Phases				Role Start	Role Finish
					Planning	Design	Construction			
Ralph Graves, Senior Director, Capital Development	42 years of experience, with 29 years at the Army Corps of Engineers responsible for numerous major construction projects. After his military career, Mr. Graves was a project manager in the Seattle Parsons Brinckerhoff office working on the Alaskan Way Viaduct Replacement prior to joining the Port in 2008.	Concourse D Hardstand Project Alternative Utility Facility	\$38.4 M \$36.4 M	D-B Building Engineering Systems	x x			2016 2015	present present	
		International Arrivals Facility North Satellite Expansion Program	\$649 M \$531 M	Progressive D-B GC/CM with MC & EC/CM	x x	x x		2013 2013	present present	
<b>CONSTRUCTION MANAGEMENT PERSONNEL</b>										
Tina Soike, Chief Engineer, Director of Engineering	Worked for the Port for 28 years, serving in Engineering, Aviation Project Management and Aviation Operations in a variety of design, project manager and management positions. Licensed PE and Associate DBIA.	Concourse D Hardstand Project Alternative Utility Facility	\$38.4 M \$36.4 M	D-B Building Engineering Systems	x x			2016 2015	present present	
		International Arrivals Facility North Satellite Expansion Program	\$649 M \$531 M	Progressive D-B GC/CM with MC & EC/CM	x x	x x		2013 2013	present present	
Janice Zahn, Assistant Director of Engineering - Construction Services	28 yrs experience in the design, construction and project management of capital projects, with last 17 years at the Port. Extensive directly relevant experience with alternative contracting methods. Construction Manager and Project Manager for the Shilshole Bay Marina GC/CM project, C-1 baggage handling system project and currently leading the Construction Management team on the GC/CM Rental Car Facility. Actively involved with CPARB subcommittees and task forces, including Design-Build, MC & EC/CM, RCW 39-10 Reauthorization, GC/CM Heavy Civil, bidder responsibility, industry-wide, Best Value subcommittee and the IP/BV task force. Licensed CCM, PE, MSCE, CMAA and DBIA member and TRB CM subcommittee member.	Concourse D Hardstand Project Alternative Utility Facility	\$38.4 M \$36.4 M	D-B Building Engineering Systems	x x			2016 2015	present present	
		International Arrivals Facility North Satellite Expansion Program	\$649 M \$531 M	Progressive D-B GC/CM with MC & EC/CM	x x	x x		2013 2013	present present	
Scott Thomas, Construction Manager	33 yrs of experience in construction project management. 16 years at the Port as Construction Manager and Resident Engineer. 17 years at several construction companies working in the roles of Project Manager, Project Engineer, Lead Estimator, VP, with many years experience in scheduling and claims management. Licensed PE and CCM.	Consolidated Rental Car Facility North Satellite Expansion Program	\$245 M (Const.) \$531 M	GC/CM GC/CM with MC & EC/CM		x x		2008 2013	2014 present	
Tyler Symbol, Construction Manager	16 yrs of construction management experience with progressing levels of responsibility at the Port of Seattle. Licensed PE.	Consolidated Rental Car Facility	\$245 M (Const.)	GC/CM		x		2008	2014	
Mary Todd, Construction Manager	23 years experience in design, construction and project management of capital projects; the last 13 years with POS. Licensed PE.	Concourse D Hardstand Project Alternative Utility Facility	\$38.4 M \$36.4 M	D-B Building Engineering Systems	x x			2016 2016	present present	
Rad Milosavljevic, Resident Engineer	23 years of construction experience with progressing level of responsibility from inspection to management of large capital improvement program projects. Projects include work in both public and private sector environments, ranging in value between \$500,000 and \$250,000,000. 15 years with the Port of Seattle. BS and MS. in Aeronautical Engineering. CMAA Member	Consolidated Rental Car Facility North Satellite Expansion Program	\$245 M (Const.) \$531 M	GC/CM GC/CM with MC & EC/CM	x x			2008 2013	2014 present	
Ann Paustian, Resident Engineer	28 yrs experience with the construction and project management of capital projects. Worked at the Port of Seattle since 2001 with last 6 years as a Port employee. Licensed PE.	Consolidated Rental Car Facility International Arrivals Facility	\$245 M (Const.) \$649 M	GC/CM Progressive D-B		x x		2009 2015	2014 present	

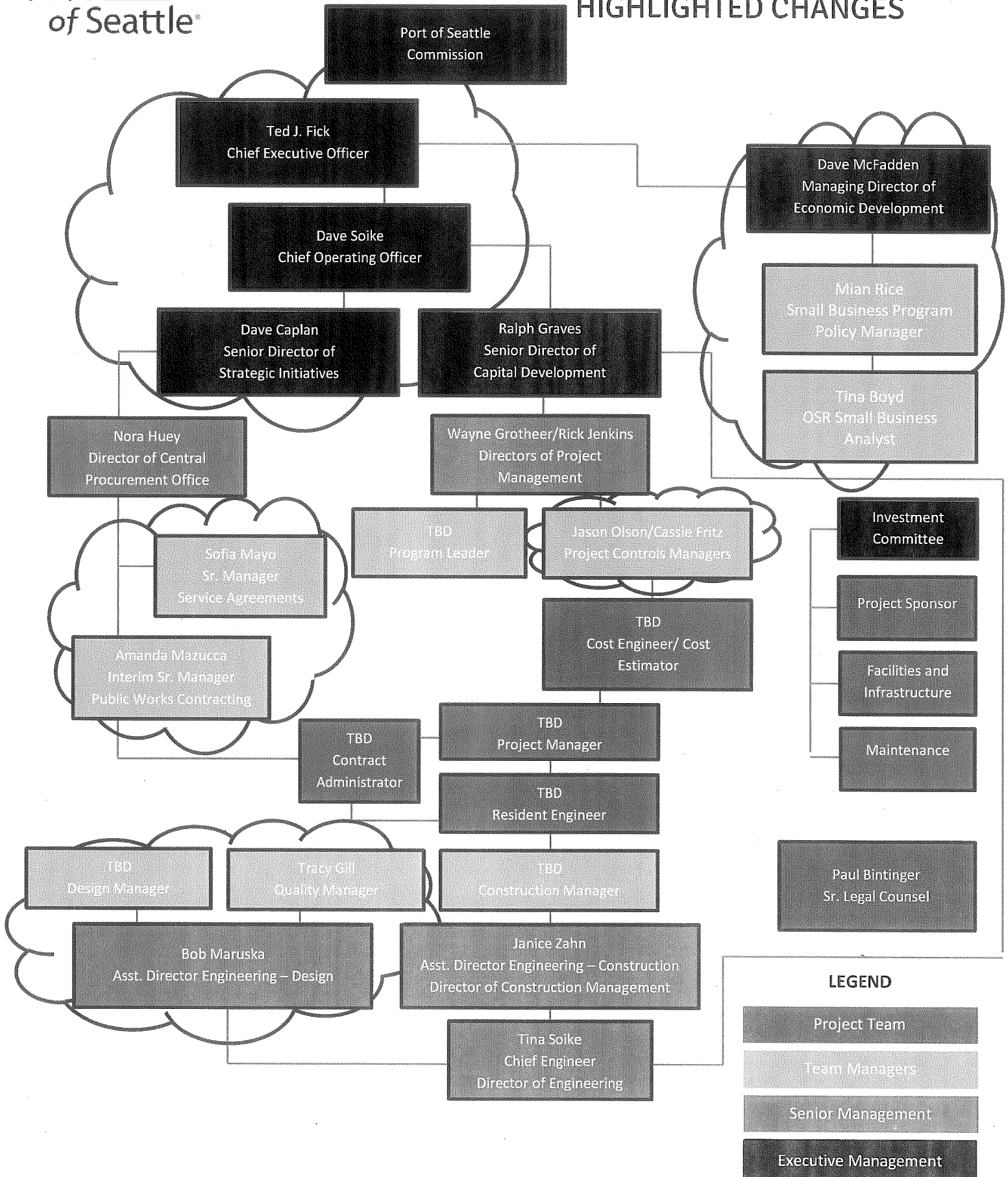
Sara Mitchell, Resident Engineer	8 years of construction and design experience. Worked at the Port of Seattle since 2009 with the construction and project management of capital projects. Licensed EIT. BS and MS in Civil Engineering.	International Arrivals Facility	\$649 M	Progressive D-B	x	x	x	2015	present	
Tom O'Connell, Resident Engineer	39 years of Construction experience as a Contractor's Quality Control Manager, Field Engineer, Superintendent, Estimator, Project Manager, VP of a small subcontracting firm, Senior Inspector and Resident Engineer. Over 30 years of this time was related to public projects for the Port of Seattle, Corps of Engineers, Navy ROICC, FAA and various	Consolidated Rental Car Facility North Satellite Expansion Program	\$245 M (Const.) \$531 M	GC/CM GC/CM with MC & EC/CM		x	x	2008 2015	2010 present	
Beckie Pitts, Resident Engineer/Scheduler	Over 40 years experience in the construction industry working on projects ranging from \$100K to \$100M. Types of projects include design/bid/build, design/build, negotiated contracts, and property development. Experienced project manager, scheduler, cost engineer, quality control, estimator, contracts specialist and claims analyst.	North Satellite Expansion Program	\$531 M	GC/CM with MC & EC/CM	x	x	x	2014	present	
Alisa O'Haver, Resident Engineer	20 yrs experience in design and construction management for both public and private projects. Licensed PE, Associate DB.	Consolidated Rental Car Facility North Satellite Expansion Program	\$245 M (Const.) \$531 M	GC/CM GC/CM with MC & EC/CM		x	x	2010 2015	2011 present	
<b>PROJECT MANAGEMENT PERSONNEL</b>										
Wayne Grotheer, Aviation Project Management Director	36 years professional experience including 29 years engineering management experience in public & private sectors. 7 years experience in current position responsible for all Sea-Tac airport capital projects, 2 years experience as senior manager responsible for Port of Seattle Seaport & Real Estate capital projects amongst other responsibilities. MBA, MSE, licensed P.E.	Concourse D Hardstand Project	\$38.4 M	D-B	x			2016	present	
		Alternative Utility Facility	\$35.4 M	Building Engineering Systems	x			2015	present	
		International Arrivals Facility	\$649 M	Progressive D-B	x	x		2013	present	
		North Satellite Expansion Program	\$531 M	GC/CM with MC & EC/CM	x	x		2013	present	
		Consolidated Rental Car Facility	\$245 M (Const.)	GC/CM	x	x		2008	2014	
Wray Smith, Capital Project Manager		Alternative Utility Facility	\$37.2M	Building Engineering Systems		X	X	2014	Present	
Trevor Emtman, Capital Program Leader	25 yrs: 2 yrs Engineering and Consulting Services, 8 years Power Systems Design, 15 years with Port of Seattle. MBA, Licensed Electrical Engineer, P.E.	Alternative Utility Facility	\$37.2M	Building Engineering Systems	X	X		2008	Present	
George England, Capital Program Leader	38 yrs: 2 yrs US Forest Service; 9 yrs US Army Corp of Engineers and 27 yrs Port of Seattle. Focus on structural design, multi-mega program and project experience in Aviation and Seaport projects.	North Satellite Expansion Program	\$531 M	GC/CM with MC & EC/CM	x	x		2013	present	
Michael Dysart, Design-Build Capital Project Manager	23 years total. 20 years US Navy NAVFAC Civil Engineer Corps experience. 1 year US Army Corps of Engineer Resident Engineer. 2 years Port of Seattle. Level III federal contracting officer for facilities support and Major Construction projects. Focus on Facilities Lifecycle Management (Planning, acquisition, maintenance and disposal)	Consolidated Rental Car Facility	\$245 M (Const.)	GC/CM	x	x		2001	2012	
Greg Carey, Capital Program Leader	18 years. 15 years as construction project manager in both public and private sectors- 3 years	International Arrivals Facility	\$649 M	Progressive D-B	x			2012	2013	
Janet Sheerer, Capital Project Manager	22 years. 15 years Port of Seattle at Sea-Tac International Airport as Capital Construction Project Manager focused on delivery of high visibility, complex terminal projects.	Port Lions City Dock and Ferry Terminal International Arrivals Facility	\$11 M \$649 M	D-B Progressive D-B		x		2013	present	
Mike Witw, Capital Project Manager	17 years: 15.5 years as an engineer and project manager in the consulting industry focusing on airfield and parking projects, 1.5 years aviation project management for Seattle-Tacoma International Airport. Focus on large complex airfield and infrastructure projects at airports	International Arrivals Facility	\$649 M	Progressive D-B	x	x		2014	present	

Frederick Robinson, Capital Project Manager	22 yrs: 5yrs in the practice of architecture and design, 6yrs public sector project management for City of Philadelphia, 5yrs aviation design and project management for Philadelphia International Airport, 2yrs aviation design and project management for Seattle-Tacoma International Airport. Focus on project recovery and delivery of critical, high visibility projects	International Arrivals Facility	\$649 M	Progressive D-B	x	x	2014	present	
Patty Bergstad, Capital Project Manager	Registered Architect in the State of Washington for almost 40 years. Worked for Washington State University in Capital Projects and Facilities Management for 34 years and for Port of Seattle, Seatac Airport in Capital projects for 4 1/2 years. LEED AP Accreditation and Assoc. DBIA Certification.	Concourse D Hardstand Project	\$38.4 M	D-B	x		2016	present	
Steve Schmidt, Capital Project Manager	over 40 years professional experience including 29 years engineering management experience in public & private sectors. Over 30 years design experience. 19 years in construction. Marine and aviation projects. MBA, BSEE, licensed PE.	Consolidated Rental Car Facility	\$245 M (Const.)	GC/CM	x	x	2009	2014	
<b>CONTRACTING AND PROCUREMENT PERSONNEL</b>									
Nora Huey, Director of Central Procurement Office	25 yrs: 8 at Port & 7 at King County	Concourse D Hardstand Project	\$38.4 M	D-B	x		2016	present	
		Alternative Utility Facility	\$36.4 M	Building Engineering Systems	x		2015	present	
		International Arrivals Facility	\$649 M	Progressive D-B	x	x	2013	present	
Sofia Mayo, Sr Manager Service Agreements	18 years; 6 yrs at Port, 15 years at public agencies in California.	North Satellite Expansion Program	\$531 M	GC/CM with MC & EC/CM	x	x	2013	present	
		International Arrivals Facility	\$649 M	Progressive D-B	x	x	2013	2015	
		North Satellite Expansion Program	\$531 M	GC/CM with MC & EC/CM	x	x	2013	2015	
Amanda Mazucca, Interim Manager Major Works Construction	19 years at Port; 5 years in project management and 10 years in contract management	Concourse D Hardstand Project	\$38.4 M	D-B	x		2016	present	
		Alternative Utility Facility	\$36.4 M	Building Engineering Systems	x		2015	present	
		International Arrivals Facility	\$649 M	Progressive D-B	x	x	2015	present	
		North Satellite Expansion Program	\$531 M	GC/CM with MC & EC/CM	x	x	2013	present	
Carol Bestwick, Sr Contract Administrator	32 years of public and private experience as a Sr Contract Administrator, Project Engineer, and Estimator. 13 years at the Port.	North Satellite Expansion Program	\$531 M	GC/CM with MC & EC/CM	x	x	2015	present	
		Consolidated Rental Car Facility	\$245 M (Const.)	GC/CM	x	x	2008	2014	
		International Arrivals Facility	\$649 M	Progressive D-B	x		2013	2014	
		Concourse D Hardstand Project	\$38.4 M	D-B	x		2016	present	
		Concourse D Hardstand Project	\$38.4 M	D-B	x		2016	present	
		Alternative Utility Facility	\$36.4 M	B.E.S.	x		2016	present	
		NHB Elevators		D-B	x		2016	present	
		NHB FY15 Pilot Program w/ USACE		D-B	x	x	2014	2016	
		NHB HVAC and Electrical Renovations		GC/CM	x	x	2013	2016	
		NSE Athletic Facility		D-B	x	x	2012	2013	
<b>PROJECT CONTROLS</b>									
Richard Greer, Construction Cost Estimator	30 years of experience in the aviation, environmental, commercial and institutional construction industry of which 15 years have been in construction management and program management. I have worked for 4 years at the Port of Seattle. I possess a BS degree in Construction Engineering with a minor in Business Administration.	North Satellite Expansion Program	\$531 M	GC/CM with MC & EC/CM	x	x	2013	present	





# ATTACHMENT 2 – ORGANIZATIONAL CHART WITH HIGHLIGHTED CHANGES



## Attachment 3 - Project Data Collection

Please provide a matrix listing of all projects with a total value of greater than \$5 million with a design agreement or design-build agreement in place **as of July 1, 2005**. This list shall also include projects within the public body's capital plan **projected** for the next three (3) years.

Online Project Data Collection survey was suspended, per CPARB decision to update data collection process, so \*No new entries have been entered to system. When new system is available, data will be entered.

Project Number	Project Name	Project Value	Delivery Method	Project Data Entered CPARB	Project Complete
102954	Gate Improvements - Electrical Upgrade	\$12,211,000	D-B-B	Yes - Phase 1	Yes
104825	2013 Airfield Improvement Projects	\$6,201,855	D-B-B	Yes	Yes
104629	Exterior Gates and Airfield Improvement Projects	\$6,201,855	D-B-B	Yes	Yes
104325	8th Floor Weatherproofing Project	\$8,067,627	D-B-B	Yes - Phase 1	Yes
103782	Terminal Escalator Modernization	\$30,579,947	D-B	Yes	Yes
103645	Bus Maintenance Facility	\$22,728,471	D-B-B	Yes	Yes
103780	Central Pre-Conditioned Air	\$52,900,157	D-B-B	Yes - Phase 1	Yes
103644	CRCF Offsite Roadway Improvements and SR99 Bridge Seismic Upgrade	\$18,118,245	D-B-B	Yes	Yes
102007	East Marginal Way Grade Separation Const (EMWGS)	\$55,204,919	D-B-B	*No	Yes
103793	RW 16L-34R Reconstruction	\$59,320,900	D-B-B	Yes	Yes
103640	Rental Car Facility (RCF) - GCCM Construction Final Construction	\$334,627,204	GCCM	Yes	Yes
103329	Terminal 91 Cruise Ship Terminal	\$112,650,656	D-B-B	Yes	Yes
103326	Terminal 30 Upgrade	Final cost reported as under Project 103329	D-B-B	Yes	Yes
102341 & 103215	3rd Runway- 2007-08 Construction	\$108,451,553	D-B-B	Yes	Yes
103379	South 160th St Loop/NER Phase 1	\$73,117,362	D-B-B	Yes	Yes
100724 & 101958	3rd Runway-2006 Embankment Construction/RW 16L Safety Area Expansion	\$147,370,088	D-B-B	Yes	Yes
101998	T-18 North Apron Upgrade	\$46,518,569	D-B-B	Yes	Yes
	GC/CM Shilshole Bay Marina Renewal and Replacement	\$78,184,241	GCCM	Yes	Yes
102400	2004 Airfield Improvement Projects - Contract 1 (Fuel System)	\$48,943,435	D-B-B	Yes	Yes
102013	Third Runway - 2004-05 Embankment/S 154th St Construction	\$228,511,362	D-B-B	Yes	Yes
C102163	C-1 100 % Final Baggage Screening Project	\$218,901,043	GCCM	Yes	Yes
102491	C-60 Baggage Handling System	\$81,110,816	D-B-B	Yes	Yes
101974	IWTP/IWS Pump Station	\$13,617,632	D-B-B	Yes	Yes
100052	Auburn Wetland Development	\$17,267,180	D-B-B	Yes	Yes

Project Number	Project Name	Project Value	Delivery Method	Project Data Entered CPARB	Project Complete
103442	AV Consolidated Warehouse Distribution Center	\$9,075,557	D-B-B	Yes	Yes
104246	2011 AIP Contract 2	\$5,874,771	D-B-B	*No	Yes
103909	T-10 Utility Infrastructure Upgrade	\$6,198,485	D-B-B	*No	Yes
104155	CTE Freight Elevators - Vertical Conveyance System Upgrade	\$7,890,100	D-B-B	*No	Yes
104346	C60-C61 Baggage Handling System Modifications	\$10,304,164	D-B-B	Yes - Phase 1	Yes
104662	International Window Wall, Ticket Counter and Baggage Belt	\$5,636,000	D-B-B	*No	Yes
104792	North Satellite Baggage Refurbishment	\$19,339,641	D-B-B	Yes - Phase 1	Yes
104784	Concourse C Vertical Convy Syst Upgrade	\$16,705,450	D-B-B	Yes - Phase 1	Yes
104648	Cargo Hardstand Improvement	\$29,800,000	D-B-B	Yes - Phase 1	Yes
102365	Terminal 117 Clean Up	\$10,205,117	D-B-B	*No	No
100854	3rd Runway Embankment Construction Phase 3	\$18,097,369	D-B-B	Yes	Yes
101346	Sea-Tac 3rd Runway Embankment Construction Phase 4	\$33,482,129	D-B-B	Yes	Yes
102867	2005 Airfield Improvements - Contract 1	\$5,266,688	D-B-B	Yes	Yes
C100291	2006 Airfield Improvement Projects - Contract 1	\$8,646,250	D-B-B	Yes	Yes
100947	Main Term HVAC Air Handler Systems Upgrades	\$13,270,760	D-B-B	Yes	Yes
100636	Police Department Office Consolidation Project	\$13,839,201	D-B-B	Yes	Yes
102489	Des Moines Creek Regional Retention/Detention Facility, Phase 2	\$13,905,437	D-B-B	Yes	Yes
102381	Civil Infrastructure - SE Pond Tunnel	\$6,243,623	D-B-B	Yes	Yes
102611	Stormwater Detention NEPL, SDS4, SDN1, Ponds	\$6,602,833	D-B-B	Yes	Yes
102612	Stormwater Retention Vault SDS3	\$6,401,979	D-B-B	Yes	Yes
103376	SE Pond Project	\$6,143,680	D-B-B	Yes	Yes
102819	Terminal Wide Voice Paging System - Construction	\$9,797,620	D-B-B	Yes	Yes
104223	Elevators / Escalators, SSAF Vert Conveyance	\$11,414,464	D-B-B	*No	No
104791	North Satellite (NSAT) Renovation & Expansion	\$531,102,000	GCCM	*No	No
U00285	NSAT Taxilane Reconfiguration	\$5,416,000	D-B-B	*No	No
C800583	International Arrivals Facility (IAF)	\$649,365,000	D-B	*No	No
104102	Runway 16C/34C Reconstruction	\$78,396,000	D-B-B	*No	No
104768	Doug Fox Lot Service Upgrade	\$6,696,138	D-B-B	*No	No
U00260	C60 Interim - Security Zone Tracking	\$5,200,000	D-B-B	*No	No
U00261	C60 Interim - TSA Search Room Expansion/Enhancement	\$7,730,000	D-B-B	*No	No

Project Number	Project Name	Project Value	Delivery Method	Project Data Entered CPARB	Project Complete
U00090	Airport Dining & Retail Infrastructure Modifications	\$15,088,000	JOC	*No	No
U00280	ADR Infrastructure Mods-Central Term	\$6,190,000	D-B-B	*No	No
U00171	Concourse B - 400Hz Gate Improvements	\$7,471,000	D-B-B	*No	No
104528	T-91 Tank Farm Clean Up	\$7,000,000	D-B-B	*No	No
U00100	Terminal 5 Berth Modernization	\$300,000,000	D-B-B	*No	No
104652	Alternate Utility Facility	\$36,400,000	Engr'g Building System	*No	No
104204 & 104841	Ph1 GSE Elec Charging Stations	\$14,205,000	D-B-B	*No	Yes
104842	Ph2 GSE Elec Charging Stations	\$11,084,361	D-B-B	*No	No
104502	SSAT HVAC Lights, Ceiling	\$6,343,260	D-B-B	*No	No
U00031	Checked Bag Recap Optimization - Ph 1	\$135,375,000	D-B-B	*No	No
U00083	S4 & S6 IC Connection	\$5,092,000	D-B-B	*No	No
U00104	Wi-Fi Enhance Ramp - Term-Design	\$9,035,000	D-B-B	*No	No
U00113	Parking Garage Lighting	\$5,535,000	ESCO	*No	No
U00123	SSAT Interior Renovations	\$5,126,000	D-B-B	*No	No
U00159	MT Low Voltage System Upgrade	\$7,476,378	D-B-B	*No	No
U00180	N Terminal Utilities Upgrade	\$9,036,000	D-B-B	*No	No
U00201	Concourse C Roof Replacement	\$5,921,000	D-B-B	*No	No
C800769	Concourse D Hardstand Terminal	\$38,400,000	D-B	*No	No