

April 8th, 2024  
Attn: Talia Baker  
CPARB/PRC Administrative Staff  
PRC@des.wa.gov

**Re: PRC Application for General Contractor Representative**

Dear Members of the Washington State Project Review Committee,

I am writing to express my interest in the General Contractor position with the Washington State Project Review Committee. With more than two decades of experience as a General Contractor, almost exclusively working in design-build, and a proven track record in alternative public works construction projects here in Washington, I am confident that I will be able to provide value to the work being done by the PRC.

My proficiency in developing and managing project budgets, schedules, contracts, and ensuring fair labor practices aligns seamlessly with the requirements outlined. Moreover, my adeptness in alternative capital projects delivery methodologies as delineated in RCW 39.10 further enhances my suitability for this position. Notably, I bring recent firsthand experience from leadership of 4 different alternative delivery method projects within the past five years, underscoring my relevance and readiness to contribute effectively to the objectives of the Committee.

My commitment to continuous improvement and innovation motivates me to explore novel methodologies and technologies aimed at refining alternative procurement delivery models and streamlining processes. Importantly, I have observed projects failing to succeed with an alternative delivery approach. We often hear those projects were not “set up for success.” The very important work done by the PRC examines the preparedness of teams to work within these collaborative delivery models. I am excited by the opportunity to work with project teams in aligning visions for alternative delivery with the rigor and expectations of that model.

Thank you for considering my application. I am eager to bring my skills and insights to the Project Review Committee, representing the interests of General Contractors and contributing to the advancement of construction delivery methods in the state.

Sincerely,



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