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Serving Brier, Edmonds, Lynnwood, Mountlake Terrace, Woodway, and portions of Snohomish County

March 28, 2024

Capital Projects Advisory Review Board  
Attn: Talia Baker, CPARB Administrative Staff  
Washington State Department of Enterprise Services

Subject: Owner – School Districts

Dear Ms. Baker, and CPARB:

In 2021 I was appointed by CPARB to the position of Owner-School Districts. My term expires on June 30, 2024. Thank you for this opportunity to continue to serve on the Project Review Committee (PRC). It has been an honor to serve in the role over the last three years. As an Accredited Learning Environment Planner, and licensed architect with 38 years' experience and 25 focused on the educational sector, I am committed to helping other Districts pursue better project delivery through the Alternative Delivery methods.

While serving on the PRC, I have followed the duties and responsibilities outlined in RCW 39.10.250 and PRC Bylaws, chairing some of the presentations, and recusing myself if required. The questions I ask ahead of the presentation and during the presentation are intended to educate the applicant for better understanding of the process. I have been a mentor to a new panel member, and advocate for further training as issues arise, and am on a committee to improve the recusal definition.

I have worked for Edmonds School District over the past ten years, with the last two as Director of Capital Projects directing our 700M Bond and Levy planning, design, and construction teams. We hold workshops to determine the best project delivery method at our disposal for each project. Complex new-in-lieu replacement school projects have used the RCW 39.10 General Contractor Construction Manager (GC/CM) Alternative Delivery Method. One High School HVAC Replacement project is using Progressive Design Build (PDB) Alternative Delivery. In all cases, these projects were completed or are tracking ahead of their original schedule and within their Guaranteed Maximum Price. I helped develop our district's GC/CM protocols and project delivery checklists. I presented our Project Applications, Public Body Certification, and three successful recertifications to the PRC. We apply lessons learned from the previous projects to improve the delivery of the current project.

I serve as Governor to the PNW Regional Board and have served in all capacities on the Washington Chapter Board to the Association for Learning Environments, known in the industry as a leading source of educational planning and design knowledge that supports student success. I am also the Chair of The Technical Advisory Committee to the Office of The Superintendent of Public Instruction, representing School Districts.

If reappointed, I am fully committed to the role and responsibilities. Thank you for the opportunity to continue to represent School Districts for the Project Review Committee.

**References:**

Edward Peters ALEP, Highwood Learning Environments: [EJP@highwoodlearningenvironments.com](mailto:EJP@highwoodlearningenvironments.com)

Brian Carter AIA, NCARB, LEED AP, ALEP, Integrus Architecture: [bcarter@integrusarch.com](mailto:bcarter@integrusarch.com)

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Kind Regards,



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Director Capital Projects