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## REFERENCES

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## Mike Shinn

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## **Richard Best**

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## re: Letter of Interest for CPARB Vice Chair

Dear Ms. Baker and CPARB:

I am writing today to express my interest in fulfilling the role of Vice Chair of CPARB. For the past two years I have had the pleasure of serving on CPARB. Prior to that, I served as a member of the CPARB PRC Committee for three years.

In my thirty-six years in the construction industry as a public works contractor, I have witnessed a great evolution in how projects are delivered. Early in my career, I worked on many traditional Design-Bid-Build projects which I found plagued with conflicts resulting in wasted time, energy, and money to resolve disputes. With the advent of alternative delivery this has changed dramatically for the better.

I have a passion for delivering projects a better way. In Washington, we are on the leading edge of improving Public Works project delivery to the benefit of Owners, taxpayers, and most importantly the end-users of the facilities we design and construct. I want to use my passion to serve as the Vice Chair of CPRAB so that we, as a group, can continue to learn, educate, and improve the way we deliver projects to the taxpayers of Washington.

CPARB has done many positive things over the years to improve this process, but there is still much more to do. I am eager to use my experience and drive to keep the work of CPARB moving in the right direction. During my time at CPARB, I have served as Co-Chair of the Subcontractor Listing law subcommittee and been heavily involved in the Re Authorization subcommittee meetings. These experiences have taught me the importance of getting all stakeholders' inputs into our decisions, representing all groups equally, and bringing together group consensus in what we do and how we operate.

I appreciate your time and consideration and look forward to my continued service on CPARB. If you have any questions or need additional details, please do not hesitate co call or email me.

Sincerely,

**Bill Dobyns, LEED® AP, DBIA** Vice President of Business Development Lydig Construction, Inc. p: 425.885.3314 | c: 206.250.9910 | bdobyns@lydig.com