

September 21, 2022

Washington State Dept. of Enterprise Services  
Project Review Committee  
Talia Baker, CPARB/PRC Program Specialist

Via Email: PRC@des.wa.gov

RE: Highline Public School's Evergreen High School Replacement Project – GC/CM Application

Dear Ms. Baker,

I am writing in support of Highline Public School's application to utilize the GC/CM delivery method for the Evergreen High School Replacement Project, slated for review before the Project Review Committee this coming Friday, September 23<sup>rd</sup>.

Skanska had opportunity to work as the GC/CM contractor with Highline Public Schools on the now-completed Highline High School Replacement Project. During the course of preconstruction services and through construction completion, we worked with Ellie Daneshnia and her team to navigate all the typical complexities of a large high school project as well as unforeseen challenges that arose along the way – like geotechnical conditions, swing school construction schedule coordination with the GC/CM project schedule, not to mention a global pandemic and its immediate man-power availability and health and safety protocol changes. Ellie led her team to leverage the GC/CM delivery method; successfully navigating those challenges and delivering the project on schedule while responsibly managing the project budget.

The team Highline Public Schools has assembled for the Evergreen High School Replacement Project includes the same core members as the Highline High School project. It is Skanska's belief that these individuals are experienced with the process and requirements as outlined in the RCW for GC/CM delivery and will once again successfully implement that delivery method on the Evergreen HS project.

Please do not hesitate to contact me if you, or others on the Committee have questions or would like to discuss any element further.

Sincerely,



Margot vanSwearingen  
Sr. Project Manager  
Skanska USA Building