



Date: 09DEC2021

To: Talia Baker, CPARB Administrative Staff
PRC@des.wa.gov

From: Young-Sang Song
Owner
Song Consulting, LLC

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Subject: Letter of Interest CPARB – Project Review Committee, Disadvantage Business Enterprises

With 20+ years in the construction industry, I have worked on some of the largest, most successful transportation projects in North America. Collectively over \$5 Billion (USD) alternative delivery experience from a large prime contractor point of view with a focused \$1 Billion worth of experience in state of WA in alternative delivery. I am using RCW 39.10 as a reference on SR 167/I-5 to SR 509 – New Expressway Project where I am the project DBE Project Administrator with Atkinson. In addition, as the new senior schedule manager for SDOT/RS&H for the West Seattle Bridge Improvements Project where I will reference RCW 39.10.

Recently, using RCW 39.10 design as a reference the \$90million emergency repair on McCord Airbase at JBLM was complete on time fall of 2021. Song Consulting was the Project Design-Build Executive. Managed Kpff, Contech (design & fabrication), Kiewit, Brice Civil and Tunista to work as a team using highlights from design procedures from RCW 39.10.

I also speak about RCW 39.10 at the University of Washington where I am a guest lecture for the Construction Management, Civil Engineering and Foster School of Business

Song Consulting's services revolve around clients that are governed by RCW 39.10. Since 2017 (start of my business) I have been mixed with RCW 39.10. My involvement with alternative delivery from early 2000 on the Tacoma Narrows Bridge to current West Seattle Bridge. I am a local RCW DBE expert that can bring value to the PRC.

Three references with contact information:

- 1) Irene Reyes – glovelady@excelsupplycompany.com – (253) 896-1195
- 2) Santosh Kuruvilla - santosh@xltech.com – (360) 357-8289
- 3) Linda Lee Womack – LWomack@cityoftacoma.org – (253) 242-0480

Sincerely,


Young-Sang Song