

## City of Spokane GC/CM Application Questions

1. Your schedule, on pages 3 and 4 of your submittal, indicates a GC/CM award in early April 2016. It also notes the Design, Engineering & Permitting (DEP) schedule of Dec. 2015 – Dec. 2016. You also indicate on page 6 the potential for early award of subcontracts for EC/CM and MC/CM. Given that you will be approx. 25% through the “DEP” phase before awarding the GC/CM, do you feel that you have sufficient time to acquire the EC/CM and the MC/CM such that they provide any benefit during the DEP phase?
  - a. Do you feel the project scope for Mechanical or Electrical will meet the minimum threshold of \$3 million each for this type of procurement?
2. Please demonstrate that AECOM understands the differences between State of Washington GC/CM and State of Oregon CM/GC laws.
3. Please explain the decision making processes within the City of Spokane CSO Project Management Team as illustrated on page 8 of your submittal.
4. Explain the process to be employed and communicated to the GC/CM for the independent audit required of Heavy Civil projects, primarily as it relates to the negotiated self-perform work.
5. Page 5: Meets the Criteria for Heavy Civil: Please explain in more detail your Heavy Civil GC/CM self-perform expectations; what do you believe will be the minimum percentage of the cost of the work to construct the project that will constitute the **negotiated self-perform** portion that will need to be identified in your RFP.
  - a. Include what Heavy Civil scope(s) of work you believe will make up your minimum percentage of “large self-perform work common in construction of this type” as noted in your application.
  - b. What scopes of work would you envision the Heavy Civil GC/CM themselves being able to publicly bid on top of the negotiated self-perform work if any?
  - c. Explain why the “typical” GC/CM procurement process will not work on this project when they have the opportunity to bid/self-perform up to 30% of the MACC or \$6,540,000 based on your 21.8 million dollar MACC.