

## WASHINGTON STATE UNIVERSITY

### RECERTIFICATION – GC/CM

1. How do you determine whether proposed delivery method would be consistent with RCW 39.10 GC/CM project requirements?

As a new project is initiated at the university, our project management team (PM, CM, AVP-Capital, AVP-Facilities), evaluate the project to determine the best delivery method. Some of the distinguishing characteristics that we have found help us determine the best method include scheduling/phasing, occupied spaces, complexity of construction, funding mechanisms, potential for efficiency and savings, value of early contractor involvement, and location of the project. These criteria match up very well with the evaluation criteria in RCW 39.10.340 for GCCM and 39.10.300 for DB.

2. What steps do you take to ensure the GC/CM complies with RCW 39.10 especially subcontracting requirements for self-performed work packages?

As part of the selection process, WSU asks our contractors to share their subcontracting plan especially during the interview and RFP process. As part of that plan, WSU evaluates the contractor's plan for self-performed work to ensure it would be advantageous to the overall project and would not directly or indirectly limit other subcontractor opportunities. For example, we would want to ensure the GC's potential self-performance of the concrete package doesn't place restrictive limits on subcontractors who are capable of performing the structural steel/light steel/decking scopes of work due to proprietary methods. WSU is also involved in setting the bidding schedule for scopes of work to ensure the GC stays under the 30% requirement in RCW 39.10.390 and does not limit opportunities for smaller subcontractors.

3. Please describe your subcontractor outreach and how the public body will encourage small, women and minority-owned business participation (as noted on item 7 of the application form).

As part of our process described in Section 2 above, WSU asks our contractors for a detailed plan during the interview and RFP process outlining their outreach plan to maximize use of Minority and Women owned Business Enterprises (MWBE). This often involves identifying specific subcontractors utilizing OMWBE, commercial availability, and the contractor's own proprietary databases. Once identified, WSU and our contractors look for potential barriers to getting these MWBE firms involved in the project. As a team, we can then actively manage the risks associated with removing the barriers (e.g. waiving or reducing bonding requirements) to get the most participation possible. WSU has also participated in MWBE seminars and has included the topic as an area of emphasis at our annual design build conference.