

Capital Projects Advisory Review Board  
**PROJECT REVIEW COMMITTEE**  
 May 25, 2023

*Hybrid Meeting via ZOOM & the Talbott Event Center in Spokane, WA.*

**Members Attending:**

|  |   |
|--|---|
| <b>Jeff Jurgensen</b> , Construction Managers ( <i>Chair</i> ) | <b>Kyle Twohig</b> , Owner-Cities ( <i>Vice Chair</i> ) |
| Eza Agoes, Owner Transportation                                | Brian Holecek, General Contractors                      |
| Ato Apiafi, Minority/Women-Owned Business                      | Dave Johnson, General Contractors                       |
| Becky Barnhart, Design Industry - Architects                   | Karl Kolb, Design Industry - Engineers                  |
| David Beaudine, Construction Managers                          | Art McCluskey, Owner General Public                     |
| Alexis Blue, Higher Education                                  | Jessica Murphy, Owner - Counties                        |
| Kurt Boyd, Specialty Subcontractors                            | Jeannie Natta, Owner – Higher Education                 |
| Timothy Buckley, Private Sector                                | Mike Pellitteri, Specialty Subcontractors               |
| Kyle Dilbert, Owner Ports                                      | Linneth Riley Hall, General Owners                      |
| Marvin Doster, General Contractors                             | Vicky Schiantarelli, Disadvantaged Businesses           |
| Jim Dugan, Construction Managers                               | Mike Shinn, Specialty Subcontractors                    |
| Thomas Golden, Design Industry - Architects                    | Young Sang Song, Disadvantaged Businesses               |
| Jeff Gonzalez, Owner – State DES                               | Louise Sweeney, Owner – Higher Education                |
| Cory Hamilton, Owner – Public Hospitals                        | David Talcott, Design Industry - Engineers              |
| Sherry Harris, Minority/Women-Owned Business                   | Kevin Thomas, Construction Trades Labor                 |

**8:00 am HIGHLINE PUBLIC SCHOOLS – GC/CM PROJECT**  
 – *Pacific Middle School Replacement*

**Panel Chair:** David Talcott

**Panel:** Eza Agoes, Tom Golden, Jeff Gonzalez, Sherry Harris, Young Sang Song, Louise Sweeney

- Project Cost: \$142.7M
- Replacement 132,800 sf three-story middle school with 40 classrooms, associated admin spaces, and instructional support spaces. Will serve up to 950 students grades 6<sup>th</sup> through 8<sup>th</sup>.
- Site shares utilities, vehicle and pedestrian access routes, shared areas, and play fields with adjoining occupied elementary and high school.
- Knowledgeable and experienced team.
- Project meets RCW requirements.

**Public Comments:**

**Margot vanSwearingen** with *Skanska USA*. She has had the opportunity to work with this team as the project manager on their first GC/CM Job, which was the Highline High School project. She worked with them all through pre-construction and into close out. The district really embraced the GC/CM process on that project and wanted to leverage its benefits with the best support which that project needed and included some similar soil conditions as they see at Pacific. It was a small site, has some historic components, and included the port and an FAA funding element. It's really nice to see this district embracing GC/CM strategically on the projects that they're choosing to implement it on. These individuals in particular: Ellie, Robin, and Toby. as they continue to develop and refine their GC/CM implementation and approach. She is confident that they're going to be successful using the GC/CM delivery method on this project and wanted to reflect her support of their approval.

**Deliberation:**

The applicant shared their intention for inclusion efforts and goals, but very little of what they are doing. The project does meet statute, they have a qualified team, and a practical schedule. Their presentation was well thought out, and the applicant appears to be prepared for a successful project.

**Conclusion:**

*Sherry Harris made the motion to approve the project and Jeff Gonzalez seconded the motion.*

**Unanimous Approval 7/7**

**9:00 am** SEATTLE SCHOOL DISTRICT\SEATTLE PUBLIC SCHOOLS  
– JSCEE Central Kitchen Improvements Project Approved 6/23/2022  
– Alternative Subcontractor Selection for Kitchen Equipment Contractor/CM

**Panel Chair:** Jeff Gonzalez

**Panel:** Eza Agoes, Tim Buckley, Jeff Jurgensen, Mike Pellitteri, Louise Sweeney, Kyle Twohig

- Alternative Subcontractor Cost: \$6.1M out of \$18.8M of original project
- Renovate central kitchen to create an efficient culinary kitchen, modernize cooking and refrigeration equipment, and address plumbing and health code requirements.
- Funding fully secured in August 2022 via bond.
- Knowledgeable and experienced team.
- Project meets RCW requirements.

**Public Comments:** *No Public Comment*

**Deliberation:**

The schedule was the only real concern. The applicant has a qualified team, the project meets the requirements for use of Alternative Subcontractor Selection, this is the right tool for the job, and early collaboration will be key especially with long lead items.

**Conclusion:**

*Jeff Jurgensen made the motion to approve the ASSP application for this project and Mike Pellitteri seconded the motion. Unanimous Approval 7/7*

**9:00 am** NORTSHORE SCHOOL DISTRICT  
*Room 2* – Inglemoor High School Replacement Project Approved 1/26/2023  
– Alternative Subcontractor Selection for EC/CM & MC/CM

**Panel Chair:** Linneth Riley Hall

**Panel:** Ato Apiafi, Alexis Blue, Marvin Doster, Dave Johnson, Vicky Schiantarelli, Mike Shinn, Kevin Thomas

- Alternative Subcontractor Cost: \$19M out of \$100M of original project
- Assessment of current school electrical and mechanical systems during the critical design development phase
- Value engineering opportunities for selected electrical and mechanical system components.
- Work with the selected GC/CM and the Design Team for phasing strategy to help with student relocation etc.
- Early recommendation of specific materials and equipment selections to assist with ongoing supply chain issues.
- Knowledgeable and experienced team.
- Alternative Subcontractor meets RCW requirements.

**Public Comments:** *No Public Comment*

**Deliberation:**

This school district has made a huge effort towards increasing their inclusion, the application is well suited for using Alternative Subcontractor Selection. There was a concern that the engineer of record wasn't available because they will be working closely with the EC/MCCM. Additionally it was noted that there is an opportunity to incorporate MBEs who are low-voltage subcontractors that could participate if the GC/CM packages the solicitation to do so. The project meets the requirements for use of Alternative Subcontractor Selection.

**Conclusion:**

*Ato Apiafi made the motion to approve the ASSP applications for this project and Mike Shinn seconded the motion. Unanimous Approval 8/8*

**9:30 am** SPOKANE COUNTY – GC/CM PROJECT  
– *Avista Stadium Improvements*

**Panel Chair:** Jessica Murphy

**Panel:** Alexis Blue, Mallorie Davies, Sherry Harris, Brian Holecek, Jeff Jurgensen, Mike Pellitteri, David Talcott

- Project Cost: \$22M
- Partnership project between Spokane County and Longball Inc. (aka Spokane Indians) who have an agreement in place for shared funding of the project.
- Stadium improvements are required to meet current MLB imposed regulations by March 2025. Improvements will include improvements to home and visitor clubhouses, new batting cage and workout facilities, additional foul ball safety netting, improved video scoreboard, replacement dugouts, stadium lighting, and field renovations. Additional spectator amenity projects will look to be completed as finances allow.
- Project is funded via a shared expense agreement including matching funds, an ask of \$5.8M ask from the state, and additional matched deposits over the course of the project.
- Highly qualified team
- Project meets RCW criteria.

**Public Comment:**

**Nick Gonzalez** with *Bouten Construction*. He thinks the complexity of this project from an occupied renovation standpoint as a general contractor. There is no other way to procure this project in their opinion. His company wouldn't pursue the project if it wasn't alternative delivery. He offered his support as well as supporting the momentum for Spokane County. This is their second alternative delivery project, and provides good momentum in alternative delivery, especially considering the disadvantaged business support efforts that is occurring in the Spokane area. He encouraged the panel to approve the project.

**Rob Decker** with *Garco Construction*. Garco fully supports GC/CM procurement for this project. They have completed many GC/CM and design projects and they don't know how this project would be possible without that delivery method. He has worked for Spokane County and the City of Spokane. He's also worked out of Avista Stadium with Turner Townsend and ALC, they have his full support that this project will be managed well.

**Deliberation:**

The schedule seems to be the biggest challenge, but they have an experienced team, and the project fits the delivery method. There was a concern about the budget being able to support the time constraints within the project, but they have resources available to support it for a successful project.

**Conclusion:**

*David Talcott made the motion to approve this project application and Sherry Harris seconded the motion.*

**Unanimous Approval 8/8**

**9:30 am** NORTSHORE SCHOOL DISTRICT  
*Room 2* – *Leota Middle School Replacement Project Approved 1/26/2023*  
– *Alternative Subcontractor Selection for EC/CM & MC/CM*

**Panel Chair:** Dave Johnson

**Panel:** Ato Apiafi, Jim Dugan, Cory Hamilton, Art McCluskey, Linneth Riley Hall, Vicky Schiantarelli, Mike Shinn

- Alternative Subcontractor Cost: \$11.4M out of \$60M of original project
- Assessment of current school electrical and mechanical systems during the critical design development phase
- Value engineering opportunities for selected electrical and mechanical system components.
- Work with the selected GC/CM and the Design Team for phasing strategy to help with student relocation etc.
- Early recommendation of specific materials and equipment selections to assist with ongoing supply chain issues.
- Knowledgeable and experienced team.
- Alternative Subcontractor meets RCW requirements.

**Public Comments:** *No Public Comment*

Capital Projects Advisory Review Board  
**PROJECT REVIEW COMMITTEE**  
May 25, 2023

**Deliberation:**

The applicant has a qualified team, and the project meets the requirements for use of Alternative Subcontractor Selection.

**Conclusion:**

*Mike Shinn made the motion to approve the ASSP applications for this project and Jim Dugan seconded the motion.  
Unanimous Approval 8/8*

**10:30 am BUSINESS MEETING**

Chaired by Jeff Jurgensen\Kyle Twohig – Full Committee

- Chair Jurgensen, welcomed the committee to the first Hybrid\Virtual PRC meeting.
- He reminded the committee that during the deliberation part of the panel review, it was decided that committee members will refrain from sharing their voting intentions so as to not influence other members.
- CPARB member, Lekha Fernandes director of OMWBE, gave a brief CPARB update.
  - She is co-chair on the Board Development Committee. They are working on figuring out how to better spread out the PRC appointments, so an entire stakeholder group of representatives isn't being replaced in the same year. They are also expanding the outreach and recruitment efforts for the PRC to ensure there is transparency when there are seats available. They have updated job descriptions and expectations.
  - SHB 5268 passed which updated RCW 39.10 which modifies the small works roster and creates a small business certification program. CPARB is still working through what implementation of these changes will look like.
  - The BE/DBI Committee will be reactivated to address the next steps to create more equitable processes, create more tools, and to help inform one-another on what best practices really look like.
- Linneth Riley Hall and Vice Chair Twohig reported that CPARB took the PRC's Audit and Accountability subcommittee and turned it into the Project Feedback Process Workgroup. Since neither the PRC nor CPARB have audit or accountability powers, it was decided it would be best to fold the group together with some CPARB members to combine efforts and resources. This workgroup still needs to meet and start identifying the issues to be addressed and worked on.
- Vice Chair Elections.
  - Talia shared the responsibilities of the Vice Chair position.
  - Jim Dugan shared his interest in the Vice Chair position.
  - Linneth nominated Jessica Murphy as a candidate.
  - Jessica Murphy was elected as the new PRC Vice Chair starting July 1, 2023.
- There was some discussion about possible in-person meeting sites for September 28, 2023.

**11:00 am EDMONDS SCHOOL DISTRICT – GC/CM**  
*- Recertification*

**Review Chair:** Kyle Twohig; Full Committee of 29 members present. Becky Barnhart, Timothy Buckley and Taine Wilton recused, and 3 members absent.

- The Edmonds School District has been certified to use GC/CM over the last 9 years. They have completed 10 GC/CM projects, have 6 projects underway, and 6 more projects under consideration. To increase their diversity, equity and inclusion efforts, the district starts with the students, engage and establish goals with district leadership, develop a plan with the GC to meet the district's goals, encourage GC to create smaller bid packages to reach more diverse interest, and monitor the GC in outreach efforts.
- The applicant continues to demonstrate success in GC/CM delivery.
- Lessons Learned – GC/CM:
  - Agency Status enhances both Project and Program Management
  - GC/CM requires significant Owner participation.
  - Involving the GC/CM at the earliest stage maximizes value.
  - GC/CM – Integrated Project Delivery approach not only has kept the district's projects on schedule and under budget, but also directly supports all parties--Owner, Architect, and Contractor--in meeting their goals.
  - It is incumbent on the Owner to remain up to date on Legislative revisions to RCW 39.10.
  - The GC/CM-IPD approach helps mitigate the impact of Major scheduling uncertainties.
  - Project Management Tools Improve the Project
- Applicant meets the RCW requirements for GC/CM Recertification.

**Public Comment:**

**Caroline Lemay** with *City Architecture*. She wanted to provide her full support to the Edmonds school district application for recertification. She personally has had the chance to work with the district on a few projects over the years that used the GC/CM model. She shared that the level of understanding and implementation of the requirements of the RCW 39.10 by the leadership of the district, is outstanding and comes with the highest level of integrity. The level of collaboration and efficiency that City Architecture experienced on this project resulted from the district's ability to successfully implement the GC/CM approach and stands to bring the most value to the community and ultimately to the teachers and the students. The district has shown exemplary leadership and as witnessed in their presentation, they have an impressive portfolio of GC/CM projects that mirrors their level of sophistication, and in applying this delivery method with utmost diligence and success. She is in full support of renewing this certification.

**Karen Mooseker**, *Associate Director of District Support services for Mukilteo School District*. She is also a CPARB member representing School District Statewide. She expressed her support for the Edmonds school district in their recertification to use GC/CM. Edmonds school district has a very highly skilled, highly qualified team and a long track record of success, and they are seen amongst other school districts as a resource, and they're very collaborative. She fully supports approval of this application.

**Deliberation:**

The panel appreciated the lessons learned shared in the presentation. The school district's commitment to staff retention and to learn and grow their staff is impressive. Their future planning is well thought out and utilizes lessons learned. The utilization data was a great start for future metrics comparison.

**Conclusion:**

*Jeff Jurgensen made the motion to approve this recertification application and Linneth Riley Hall seconded the motion. Unanimous Approval 27/27*

**12:00 pm LUNCH BREAK**

**12:30 pm SPOKANE PUBLIC SCHOOLS – GC/CM**  
*- Recertification*

**Review Chair:** Art McCluskey; Full Committee of 27 members present. Becky Barnhart, David Beaudine, Thomas Golden, Karl Kolb, and Tim Thomas recused. 6 members absent.

- Spokane Public Schools has been certified to use GC/CM since 2017. The district is one of the largest school districts in Washington serving 29,000 students and have 4,000 staff.
- The applicant continues to demonstrate success in GC/CM delivery.
- Lessons Learned – GC/CM:
  - Inclusion of SBE solicitation language in procurement process
  - Modified interview portion of selection process to be more collaborative for candidates.
  - Existing site investigations.
  - Early discussions with City of Spokane.
  - Early site packages to improve project scheduling.
  - Identification and tailoring of Bid Packages to engage more bidders.
  - Expanded GC/CM pool.
- Have long range bond planning to cover project costs for current and future projects.
- Applicant meets all RCW requirements for GC/CM Recertification.

**Public Comment:**

**Rob Decker** with *Garco Construction*. He's worked for Spokane public schools on and off for the last 10 years. As an organization, Spokane Public Schools is the best in terms of process and planning and fairness to the contracting community. He supports this recertification application.

**Deliberation:**

Owner shared a level of engagement and partnership with the GC/CM that isn't seen often but is highly valued. The school district and their team is well educated and their engagement is top notch.



**Conclusion:**

*Marvin Doster made the motion to approve this recertification application and David Talcott seconded the motion.  
Unanimous Approval 22/22*

**1:30 pm MASON HEALTH – GC/CM**  
- Recertification

**Review Chair:** Jim Dugan; full Committee of 24 members present. Jeff Jurgensen recused. 9 members absent.

- Mason Health (formerly known as Mason Hospital or Mason General Hospital) has been GC/CM certified since 2017. They are a rural critical access public hospital located in Shelton, WA. They have a full-scale hospital with an attached medical clinic and offsite clinics throughout Mason County. They have several critical projects coming up to meet with their 2023 Master Plan towards meeting community growth, and to meet operational and regulatory changes.
- The applicant continues to demonstrate success in GC/CM delivery.
- Lessons Learned – GC/CM:
  - Leave room in budget for inefficiencies when reusing existing layout & partitions.
  - Preconstruction budget decisions and value engineering impacts on operations
  - It's never too early to start outreach.
  - Early procurement – don't let off the gas.
  - Utilize MC/CM & EC/CM on future projects.
  - Hold lessons learned meetings after each project.
- Applicant meets all RCW requirements for GC/CM Recertification.

**Public Comment:**

**Pete Maslenikov** project executive with Skanska USA. They performed as a general contractor on both the MOB and the recent Patient Access Center (PAC) and rehab renovations. He supports Mason Health's application for approval for recertification. All 3 of these past projects were broken out into 2 phases. They really supported the team by creating an atmosphere and a culture of collaboration and trust that allowed us, as the general contractor to partner with the architect, owner, and engineers to find very good solutions to budget challenges like Eric had mentioned with the exterior facade. When our project was looking like it was over budget, we were able to work with the architects to find a cost-effective solution. That's just one example of many that Skanska experienced on both sets of projects. He also acknowledged the fact that that Mason Health is an organization that does value learning and doing these lessons learned after each of these projects. One of the questions was about DEI participation. They were able to improve their efforts to over 17% participation on the recent projects for the rehab and the PAC. Everything they've experienced with Mason Health has demonstrated their skills to building a very collaborative team that values transparency that allows team members to speak up and voice their opinions and give their expertise input in the decision-making process.

**Deliberation:**

The panel felt the presentation was clear, the inclusion efforts are heading in the right direction, the lessons learned were well thought out and intentional, and the project meets all the RCW requirements.

**Conclusion:**

*Ato Apiafi made the motion to approve this recertification application and Cory Hamilton seconded the motion.  
Unanimous Approval 23/23*

**2:30 pm TACOMA PUBLIC SCHOOLS & PORT OF TACOMA – PROGRESSIVE DB**  
– Tacoma Maritime Center Prog. Design-Build Project

**Panel Chair:** Brian Holecek

**Panel:** Becky Barnhart, David Beaudine, Kurt Boyd, Tim Buckley, Kyle Dilbert, Jeannie Natta, Kyle Twohig

- Project Cost: \$73M
- Partnership project between Tacoma Public Schools and Port of Tacoma for the development of an educational/skills center facility specializing in programs and courses focused on trades related to maritime and logistics industries.
- TPS facility is anticipated to be 30-35,000 sf and will include classroom/lecture spaces, lab/shop spaces, collaborative project areas, office, storage, warehousing, administrative and support function space for up to 300 students.

- Port of Tacoma facility is anticipated to be 60,000 sf and will include a lobby, office spaces, conference rooms, commission meeting room, event space and support function spaces for 160 staff.
- Additional construction will include extension of utilities, parking lots, walkways, landscaping, off-site improvements, and other on/off site amenities.
- Half the project budget has been secured and the other half will be procured through capital bonds and state grants.
- Highly qualified team
- Project meets RCW requirements.

**Public Comment:**

**Janice Zahn**, *Director of Engineering with the Port of Seattle*. She expressed her support for this project and this team. She's been talking with Thais Howard from the very beginning about the concept of this project, and how they might thoughtfully and strategically deliver a successful project. She's delighted that this ILA between Tacoma Public Schools and the Port of Tacoma came to fruition. She believes the project is the right project to have this early engagement all the way to site selection, which is part of best practices of what early engagement really looks like, and they're taking that to heart. From an owner readiness standpoint, the fact that they've been very thoughtful about getting the right team together, having the right governance, and a phased ILA. It's the right structure and the team for success. Having the Maritime Skill Center and the Port working together is going to be great for the community. She also pointed out that the Mayor of the City of Tacoma talked about this project and how it's going to bring great jobs to the community. She feels this project is a win-win for the community. She urged the panel to approve this project.

**Ben Ferguson** *the principal with Ferguson Architecture*. He feels it's really exciting that the Port of Tacoma and Tacoma Public Schools are collaborating together to create a program to train our youth for high paying important jobs that are the economic basis of our entire economy. As a small firm who's had trouble breaking out of the private world and getting established in the public world, he wanted to share his appreciation for how much work Tacoma Public Schools as doing to help firms like his, as well as women-owned businesses and minority-owned businesses to help them get experience so they can do work on larger projects in the future. He feels it's a model that everyone should be looking for in this industry. He strongly supports this project and the work that the district's doing.

**Layne Alfonso** *with GeoEngineers*. He wanted to express his support for this project. He's seen the entities working together and had attended Port Commission meetings and witnessed the enthusiasm at the leadership level. He would echo all that Ben has said with regard to the importance to the economy of the Tacoma region.

**Young Sang Song** *with Song Consulting*: He speaks up as the Vice President of the National Association of Minority Contractors and a board member of the Association of Minority Contractors over on the West Side. He shared his support and excitement that high level executives like Janice Zahn and Morris Aldridge are involved with these 2 teams on this project. He is impressed with their high-level MBE/DBE Involvement from the top down. He supports this project and their teams.

**Deliberation:**

Project meets all the RCW requirements, the collaboration between the teams is great, the team is more than qualified to complete a successful project. The panel appreciates that the School District could have done this on their own but has chosen to partner with the port of Tacoma for an even better PDB project.

**Conclusion:**

*Kyle Twohig made the motion to approve this project application and Becky Barnhart and David Beaudine seconded the motion.*

**Unanimous Approval 8/8**

Capital Projects Advisory Review Board  
**PROJECT REVIEW COMMITTEE**  
 May 25, 2023

**Guests:**

|  |   |
|--|---|
| Aldridge, Morris; Exec. Director, Tacoma Public Schools  | Lawver, Alicia; Director, Tacoma Public Schools         |
| Alfonso, Layne; GeoEngineers                             | Lemay, Caroline; City Architecture                      |
| Anderson, Maggie; Parametrix                             | Leslie, Steve; CFO Mason Health                         |
| Andrews, Greg; OAC Services                              | Logan, Scott; COO, Highline Public Schools              |
| Batty, Mark; COO, Mason Health                           | Maddox, Bret  |
| Biabak, Rebecca; Principal, Integrus                     | Maggi, Tobi; Project Manager, Vanir Construction        |
| Bowers, Laura; Manager D&C, Edmonds School District      | Marrujo, Jake   |
| Bradford, Travis   | Mastenikov, Pete; Skanska USA                           |
| Brown, Robin; GC/CM Advisor & Pd, Vanir Const.           | Mayer, Erin; Absher Construction                        |
| Burgess, Heather; DFPB                                   | McCain, Kevin; AECOM Hunt                               |
| Burgess, Roselynn; Hutteball & Oremus                    | McClaran, Ashley; GC/CM Advisor, OAC Services           |
| Burke, Jack; Turner & Townsend                           | McGavock, Michael; McGranahan                           |
| Bus, Carol; Port of Tacoma                               | McGill, Mandy   |
| Calissendroff, Danelra                                   | McNally, Jill   |
| Carter, Brian; Integrus Architecture                     | Moll, Eric; CEO Mason Health                            |
| Chase, Doug; Director PRG, Spokane County                | Mooseker, Karen; Mukilteo School District               |
| Chou, Nick; Manager D&C, Edmonds School District         | Myrick, Sabrina   |
| Christensen, Matt  | Nelson, Jason   |
| Clark, Jeff; Sr. Project Manager, BNBuilders             | Nguyen, Vu  |
| Comer, Sabrina; Cornerstone GC                           | O'Neil, Brysen  |
| Comer, Sam; Vice President Cornerstone GC                | Oremus, Kevin; Principal, Hutteball & Oremus Arch.      |
| Constantini, Andrew; OAC Services                        | Parker, Ross; Arcadis Architects                        |
| Copps, Koren; Sr. Project Manager, OAC Services          | Pease, Rachel; BNBuilders                               |
| Corcoran, Lisa; Spokane Airports                         | Peterson, Eric; Graham Construction                     |
| Coyne, Jennifer; Hensel Phelps                           | Phillips, Drew; Forma Construction                      |
| Crutchfield, Shanna; DEI Advisor, Vanir Construction     | Piplic, Devlin; Construction Manager, Cornerstone GC    |
| Daneshnia, Ellie; Exec. Dir CPC, Highline Public Schools | Pond, Katie; PIC, Hutteball & Oremus Architecture       |
| Dean, DJ; BCRA Group                                     | Quigg, Martha   |
| Decker, Rob; Garco Construction                          | Rae, Derek; Mason Health                                |
| Devine, Cindy; Absher Construction                       | Ralph, Dri; Exec. Director Northshore School District   |
| Dinh, Anna; :Lydig Construction                          | Rich, Brian   |
| Duff, Chris; President, Spokane Indians                  | Richey, Tim   |
| Duffany, Addy; Skanska USA                               | Robbin, Lori; BCRA Group                                |
| Elder, John; Project Manager, Spokane Public Schools     | Rogstad, Traci; Sr Fac Prog Dir. Renton School District |
| Ferguson, Ben; Ferguson Architecture                     | Ryter, Stanley; Sr Project Manager, Port of Tacoma      |
| Fernandez, Lekha; OMWBE                                  | Salmeri, Andrew   |
| Fischer, Sarah; BLRB Group                               | Schaus, James   |
| Forsyth, Greg; Dir. Cap Proj, Spokane Public Schools     | Sellgren, Kayleah; Lydig Construction                   |
| Franklin, Kristina; Absher Construction                  | Sellie, Lydia; Exec Dir B&F, Edmonds School District    |
| Gonzalez, Nick; Bouten Construction                      | Spadafore, Chris; BCRA Group                            |
| Greene, Andrew; Perkins Coie                             | Spoelstra, Michoan; Absher Construction                 |
| Hanson, Jay; BLRB Group                                  | Stauffer, Craig; PCS Structural                         |
| Henderson, Shelly  | Storaasli, Denise; Director AHBL Marketing              |
| Hepper, Kyle   | Tackett, Bethany; Forma Construction                    |
| Hettle, Brad; Howard S. Wright                           | Thomas, Lance; Delta Technology Corp.                   |
| Hill, Tegan; Bassetti Architects                         | Thomsen, Will; Manager D&C, Edmonds School District     |
| Holsman, Mark  | Tomlin, Brianne; Forma Construction                     |
| Hortillosa, Gina; KBA, Inc.                              | Urban, Brian; Skanska USA                               |
| Howard, Thais; Director of Engineering, Port of Tacoma   | vanSwearington, Margot; Skanska USA                     |
| Huertas, Milton  | Vincent, Bob; Hoffman Construction                      |
| James, Sharon  | Welker, Kyle; Kiewit Building Group                     |
| Johnson, Eric; Exec Director, Port of Tacoma             | Wettleson, Rob; Forma Construction                      |



Capital Projects Advisory Review Board  
**PROJECT REVIEW COMMITTEE**  
 May 25, 2023

**Guests:**

|   |   |
|---|---|
| Johnson, Vivian; OAC Services                           | Wilcox, Brent; OAC Services               |
| Jones, Brian; Construction Manager, BNBuilders          | Yang, Ngan Ha                             |
| Joung, Sung; P&D Administrator, Northshore School Dist. | Zahn, Janice; Port of Seattle/CPARB Chair |
| Keenen, Mike; Project Manager, Spokane Public Schools   |   |
| Kelly, Jamie; County Project Manager, Spokane County    | <i>Unidentified:</i>                      |
| Kelly, Tara   | <i>Alisa 1</i>                            |
| Kilcup, Brad; GLY Construction                          | <i>DH</i>                                 |
| Kim, Jim  | <i>Galaxy Note</i>                        |
| Klein, Mica; Legal Counsel, Perkins Coie                | <i>Geri's Work iPad</i>                   |
| Krueger, Mike; Northstar Utility Services               | <i>iPad</i>                               |
| Lane, Jeff; Perkins & Will                              | <i>K</i>                                  |
| Larsen, Jared; Sr. Project Manager, Forma Construction  | <i>Sharon</i>                             |

**Total Project Approvals for May 25, 2023:**

- 3 GC/CM Recertifications
  - 1 Design-Build project totaling \$ 73,000,000
  - Alternative Subcontractor Selection Applications Reviewed: 3 totaling \$ 36,900,000
  - 2 GC/CM projects totaling \$164,720,000
- Total for May: \$274,620,000**