



April 6, 2025

Capital Projects Advisory Review Board (CPARB)
Attn: Talia Baker

Subject: Letter of Interest PRC General Contractor (GC1) Position

Dear Members of the CPARB,

I am writing to express my interest in serving on the Project Review Committee (PRC) for the General Contractor (GC1) position. With over 20 years of experience delivering public capital projects throughout Washington State, I bring a depth of knowledge and practical expertise in alternative public works contracting, specifically General Contractor/Construction Manager (GC/CM), Progressive Design-Build (PDB), and Design-Bid-Build delivery methods.

Over my career and currently as Vice President at Cornerstone General Contractors, I've had the privilege of leading a wide range of public projects, most of which were approved through the PRC and delivered under RCW 39.10. My experience includes managing preconstruction efforts, construction execution, and team collaboration with public owners to ensure transparency, value, and outcomes that serve the public interest. I have a strong understanding of the statutory requirements and public policy goals of RCW 39.10 and believe in the value these delivery models offer when applied appropriately.

Over the course of my career, I have led or been a part of 35 major public capital projects, including 21 by GC/CM and three by PDB, with a total value of \$1.5 billion. This volume of experience has provided me with a well-rounded perspective on project delivery challenges and opportunities, particularly in the application of alternative contracting methods to achieve successful outcomes benefiting the public interest.

I'm enthusiastic about the opportunity to give back to the industry by contributing to the PRC's important role in reviewing and guiding the use of alternative delivery methods.

Thank you for your consideration. I would be honored to support the work of the PRC and offer my perspective to help ensure the continued success of Washington's public capital projects.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Sam Comer', is written over a light blue horizontal line.

Sam Comer
Vice President

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