

## PARKS TACOMA

### – Reimagined Meadow Park Golf Course Progressive Design-Build Project

1. Please share your development of and the strategy for the proposed project phasing.

*Meadow Park Golf Course is comprised of an 18-hole course, a 9-hole course, a driving range, First Tee program, clubhouse and restaurant facilities. Our phasing **strategy** was to maintain as many of these revenue generating facility components as possible while replacing or improving each facility component over time. The **development** of the final project phasing plan resulted from the fiscal analysis of seven different phasing scenarios. Scenario 1B was selected (the proposed phasing plan) because it maximized revenue income during the multi-year, multi-phased development of all facility components.*

2. You only have a Deputy Director/Project Manager from the lead agency listed as a member of the DB team. How will the Parks Department complete the needed level of review and oversight for this project while maintaining the existing duties expected of the current position? Please list any other members of the team that are expected to be directly involved in the management and operations of this project. *The Parks Tacoma team members beyond the Deputy Director that will be involved throughout the entirety of the project include Chris Goodman, the course manager, and Erik Haag, the operations supervisor. Additionally, members of the Parks Tacoma Capital Construction Office will be supporting internal needs throughout the project.*

3. Beyond hiring Parametrix as a subject matter expert on Progressive Design-Build (PDB), what steps has Metropolitan Park District of Tacoma taken to educate staff about the PDB delivery method?

*Parks Tacoma reached out to Tacoma Public Schools for their initial education about the PDB method of project delivery, including discussions regarding lessons learned from a first-time user and current practices now as a full-time user. Further detailed PDB teaching and training followed facilitated by Parametrix and was done so at both staff and leadership levels including finance and purchasing. Parks Tacoma will be attending the next AGC Education Foundation Design Build workshop as soon as it is scheduled.*