

## Lake Washington School District Questions:

1. Please explain the signature authority and limits for your Director, Assistant Director, Program Manager, Deputy Program Manager and Project Manager. How do you manage the time associated with approvals in an organization that is very vertical, with a lot of management participants.
2. Please explain your main lessons learned for your 3 GCCM project experiences that will influence your management plans for future GCCM projects.
3. What is your approach to the reconciliation of your GCCM and Architect estimates during the design process?
4. What is the duration of OAC's contract?
5. Please confirm that Dan Chandler's 40% commitment during GCCM selection and 25% commitment during SD,DD, and CD design periods are accurate.
6. What will be the minimum qualifications of OAC's assigned project managers for your future GCCM projects?
7. Observation/point of clarification: Page 6 organization chart list an Brian Buck as the Assistant Director of Support Services and on page 7 there's a listing for the Associate Director of Support Services. Is this Mr. Buck's position/title? If so recommend revising the flow chart to include this position in the review of the GC/CM project delivery method since it is a major responsibility of this position to lead, oversee and delivery method decision.
8. Page 6 of the organization chart shows OAC providing Project Managers. Does the LWSD have in house project managers with experience on the two listed GC/CM projects still on staff. If so, request a list of LWSD in house staff and OAC consultants who have GC/CM experience.
9. Does Mr. Buck possess Washington State GC/CM Experience? If not are they any plans for potential training on WA state GC/CM procurement.
10. What is the capital improvement plans or potential to use GC/CM in during the proposed certification period?