

DEPT. OF ENTERPRISE SERVICES – DB & GC/CM RECERTIFICATION

1. Delivery method determination:

a. Who is involved in delivery method selection?

The Client Agency Project Leadership, the DES Project Manager and their Assistant Program Manager- supervisor, (APM). On the Capital Campus, various tenant agencies may also be part of the conversation but DES makes the determination. We need to verify if the project meets the requirements for an alternative procurement method and if the client agency is prepared for process and procedures of it.

b. When in the project life cycle is the decision regarding delivery method made?

This may be discussed as possible options at the PRR phase but will be discussed during the Pre-Design phase. Often Client Agencies have shown interest in various options prior to project funding. A number have sent staff for trainings and programs about delivery methods.

c. What do the terms PRR and SBCTC mean?

- *PRR – Project Request Report. Each College provides these for funding requests.*
- *SBCTC – State Board of Community and Technical Colleges. This is 90% of our work at DES FPS.*

2. Does the project delivery assessment include internal and/or contracted/consultant capacity?

Yes it does. We encourage new firms and companies to be a part of Alternative Procurement Processes. One company on the teams needs to have some experience and training on the method. We also have a great deal of our Project Management staff and supervisors with training.

3. Project List: How have the projects performed vs plan? Are there lessons learned that stand out?

Most DB and GC/CM projects have gone as planned. We have some terrific industry partners. Some do stand out above others. We do follow up with lessons learned as answered below in question #4.

4. How are lessons learned captured and applied? How are staff new to the delivery method trained and made aware of lessons learned?

FPS holds Design Build and GC/CM huddles along with our all staff trainings where lessons learned are discussed. These are for project managers and the contracts staff. We have sent many to the DB Certification trainings and to GC/CM AGC Trainings when available.

CAPITAL PROJECTS ADVISORY REVIEW BOARD

PROJECT REVIEW COMMITTEE

QUESTIONS RE: APPLICATION

Meeting Date: September 26, 2019

5. If DES finds a department or client agency is not complying with delivery method plans, RCW 39.10 or best practices, what steps can it take? What authorities does it have?

DES controls the process within the Statute for the project. We work with the client agencies to support the project. We have not cancelled a project during the process after selection of the team. We have changed one project from GC/CM when the site was changed and DBB would work better.

6. Are there other departments or semi-autonomous organizations (e.g., non-profit authorities, etc.) receiving project funding from DES who may use GC/CM or DB covered by DES processes? How are they included in the decisions and monitored?

DES does not provide project funding to other departments or organizations. Rather, Enterprise Services provides project management services to departments and organizations for public works projects, including GC/CM and DB projects.

Involvement by the department and other organizations on the selection and implementation of the alternative public works delivery methods is based on the unique aspects of each project and funding.

7. What steps does DES take to stay informed of CPARB best practices or other similar efforts such as the Reauthorization committee?

DES holds a position on CPARB and are the administrators of CPARB so we are very aware of the work happening with them. The Management team stays in touch with industry partners regarding available trainings and conferences. We worked with CPARB on the 1295 Legislative improvements. Three DES management staff are currently taking part in the Recertification efforts of various committees. Bill Frare on Business Diversity, Penny Koal on GC/CM and Janet Jansen on the Recertification Committee.

8. Is industry feedback on GC/CM and DB processes solicited? If so how is this done and what types of feedback have been provided? Have any changes been made based on the feedback?

Enterprise Services welcomes feedback from industry leaders on GC/CM and DB procurement processes and solicitation requirements. This is typically done in response to individual solicitations for GC/CM or DB projects.

Recently, Enterprise Services worked closely with CPARB members in relation to legislative changes to RCW 39.10 (SSB 1295/SL). Many of these changes relate to DB procurement and implementation.