



STATE OF WASHINGTON
Capital Projects Advisory Review Board

May 11, 2018

Mr. Brian Holecek
Director of Operations
Graham Construction & Management, Inc.
331 N Francher Road
Spokane, Washington 99212

Re: Project Review Committee Appointment
General Contractor

Dear Brian:

It is my pleasure to confirm that the Capital Projects Advisory Review Board (CPARB) has appointed you to the General Contractor position on the Project Review Committee (PRC). Your three-year term of office commences on July 1, 2018 and continues until June 30, 2021. The board appreciates your willingness to volunteer your time and knowledge in support of the appropriate use of alternative project delivery methods in our state.

As appointed members of CPARB and the PRC we have a responsibility to uphold the public's trust. We are charged with maintaining the highest of ethical standards, placing the public good above any personal or private interest and ensuring that state resources are used wisely for public purposes. I encourage you to embrace the diversity of opinions in our state. In the course of your service you may encounter complex and potentially divisive issues. As a member of the PRC it is your responsibility to consider all points of view to ensure that individuals and organizations are treated fairly.

If you have any questions, please contact Nancy Deakins at (360) 407-9333 or Talia Baker at (360) 407-8260.

Thank you for your commitment to this important work.

Sincerely,

Walter Schacht, FAIA
Chair, Capital Projects Advisory Review Board (CPARB)

cc: Rustin Hall, PRC Chair
Janice Zahn, PRC Vice-Chair